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ready
for a new day

 Microsoft®
Office Project 2007

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Lewis and Fowler**

- **PMO Assessment, Strategy and Implementation**
- **Strategic planning and operational efficiency**
- **PPM Tool industry expert**

17+ years experience delivering strategic solutions in technology, finance and business process reengineering

Roadmap for Project Portfolio Readiness

- Beyond Tools: Understanding the “Implementation Challenge”
- Key Challenges & Solutions
 - People
 - Process
- Roadmap Approach
- Questions

Reason for participating?

- Trying to optimize an enterprise agreement
- Upgrading from Project 2003 to 2007
- Recently Purchased Project 2007
- Considering Project 2007
- Planning to Establish a PPMO or PMO

Review of previous sessions

- **Project Management Track**
 - Project performance metrics
 - Resource management
 - Document management (Sharepoint)
- **Portfolio Management Track**
 - Portfolio management best practices
 - Portfolio optimization
 - Application portfolio management
- How does this all tie together?

Business Landscape

- High-value shareholder return
- Time to market
- Productive workforce
- Cost control

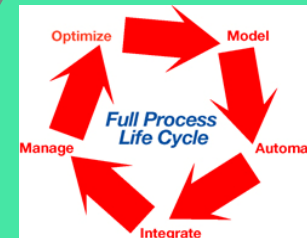
Implementation Challenge

PfM and PM Strategy

Technology



People

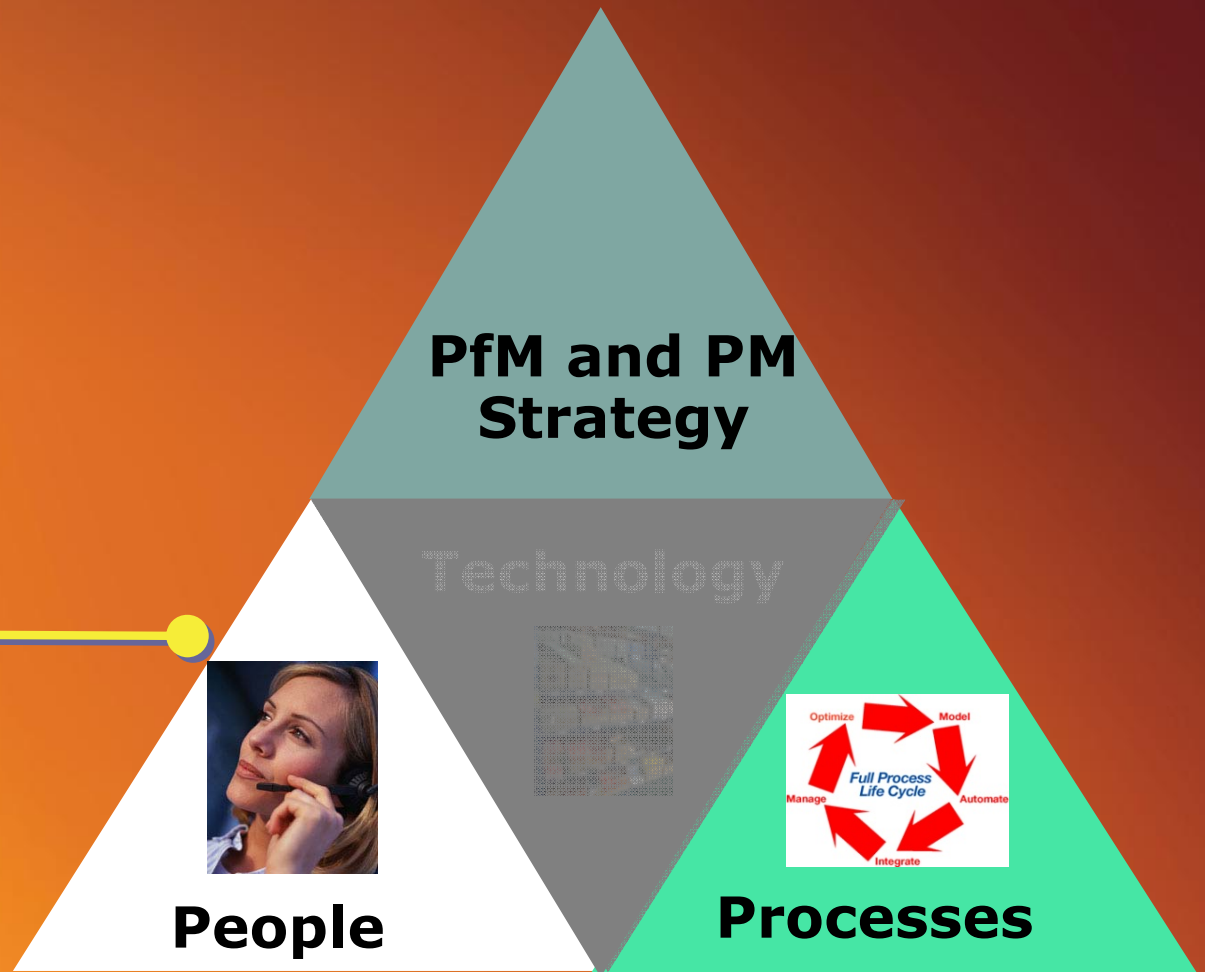


Processes

People Challenges

Examples

- Resistance to change
 - Business groups willingness to change decision making processes
- Do not want oversight
- Perceived steep learning curve for successful adoption
- Perception of more work



People Solutions

Challenge

Resistance to change
Business groups willingness to
change decision making
process

Resistance to project transparency
and oversight

Perceived steep learning curve
for successful PM / PFM adoption

Perception of additional work

Lack of understanding of PM
capabilities and PM / PFM process
maturity

Solution

Organizational change
management starts with
executive leadership and solid
governance

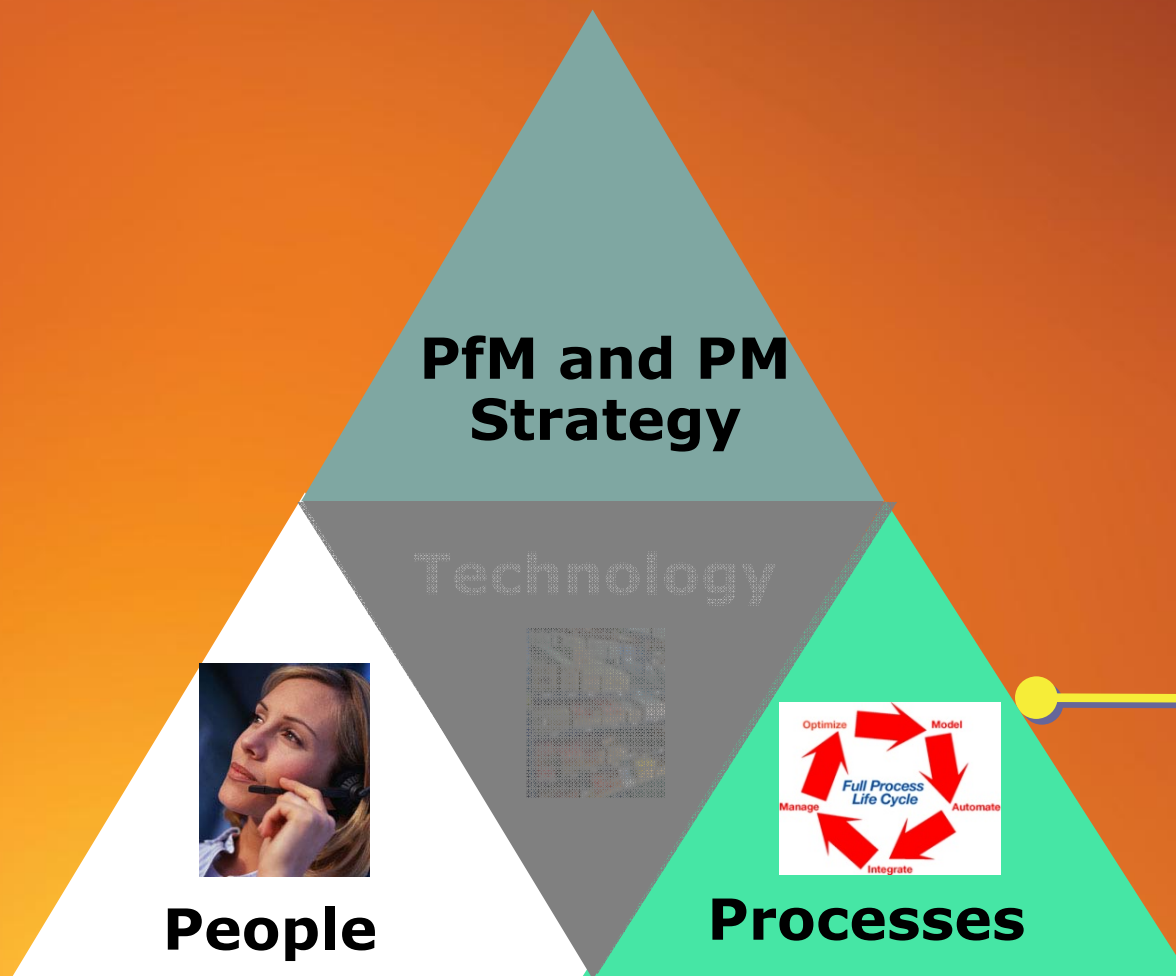
Communication and leadership

Project Marketing:
Start simple, piloting,
mentoring, user groups, create
small successes along the way

Automate the basics – issues,
risks, status, address resource
utilization early, educate

PfM Readiness assessment:
Close maturity gap, focus senior
staff on portfolio, general staff on
project mgmt

Process Challenges



Examples

- Immature processes
- Processes are Ad Hoc
- Process execution is inconsistent
- Disconnected with the “business”

Process Solutions

Challenges

PM / PfM processes are immature

PM / PfM processes are Ad Hoc

PM / PfM process execution is inconsistent

PM / PfM processes are disconnected from the “business”



Solutions

Process improvement – phased approach
Focus on developing / deploying the processes with the highest return

Focus implementation by project execution phases, start with the “lite” process method musts first

Ensure adherence
PMO - Coaching, training, leadership

Engage the “business” in process development and deployment efforts

Roadmap approach

- PfM Strategy and Vision connected with business
- Readiness Assessment
 - People
 - Processes
- Develop an integrated roadmap from the assessment that :
 - People
 - Process
 - Technology
- Communicate, Communicate, Communicate

Conclusion



- Increase the value of your organization by:
 - Creating closer business alignment
 - Improve project performance and delivery
 - Increase productivity and efficiency



The background of the slide is a gradient of warm colors, transitioning from a bright yellow-orange at the bottom to a deep, dark red at the top. At the very bottom, there is a silhouette of a mountain range. The Microsoft logo is centered in the upper half of the slide, rendered in a bold, white, sans-serif font. Below the logo is the slogan "Your potential. Our passion." in a white, italicized, sans-serif font.

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